Career Advancement Subcommittee Recommendation to the Federal Communications Commission's Advisory Committee on Diversity for Communications in the Digital Age

November ___, 2004

Recommendation for a Regulatory Initiative for Career Advancement

Be it resolved that the Advisory Committee on Diversity for Communications in the Digital Age recommends that the Federal Communications Commission consider amending its broadcast equal employment opportunity rule, 47 C.F.R. §73.2080, as suggested in the redline version below. Comparable amendments would be made to the cable and multichannel video equal employment rules.

These amendments are designed to accomplish two objectives simultaneously:

- Require licensees large enough to operate career advancement programs (those with ten
 or more employees) to undertake at least three steps every two years aimed at promoting
 the development of broadcast careers by all qualified employees, including minorities
 and women.
- 2. Ensure that for small broadcasters (under ten employees) the full extent of the combined outreach and career advancement initiatives they are obliged to undertake will be no greater than the obligations presently required of them, and that for larger broadcasters (ten or more employees) the full extent of the combined outreach and career advancement initiatives they are obliged to undertake will not be significantly greater than the obligations presently required of them.

This Recommendation derives from the Subcommittee's "Progress Report and Recommendation of the Career Advancement Subcommittee," June 14, 2004 (Appendix), wherein we stated:

[I]n the coming months the Subcommittee will consider the efficacy and desirability of Commission intervention to foster career development and retention of incumbent employees of all backgrounds. In particular, we note that the current broadcast and cable EEO rules contain, in Outreach Prong 3, a 16-course menu of options for recruitment....Three of these menu items already address career development and retention...[T]he Subcommittee will consider whether an additional menu might be developed from which regulatees having a minimum size could select several initiatives [providing examples]. We will consider drafting a regulatory proposal along these lines[.]

Our proposed revisions to the broadcast EEO rule follow.

ß 73.2080 Equal employment opportunities (EEO) [PROPOSED REVISIONS AS REDLINES]

- (a) General EEO policy. Equal opportunity in employment shall be afforded by all licensees or permittees of commercially or noncommercially operated AM, FM, TV, Class A TV or international broadcast stations (as defined in this part) to all qualified persons, and no person shall be discriminated against in employment by such stations because of race, color, religion, national origin, or sex. Religious radio broadcasters may establish religious belief or affiliation as a job qualification for all station employees. However, they cannot discriminate on the basis of race, color, national origin or gender from among those who share their religious affiliation or belief. For purposes of this rule, a religious broadcaster is a licensee which is, or is closely affiliated with, a church, synagogue, or other religious entity, including a subsidiary of such an entity.
- (b) General EEO program requirements. Each broadcast station shall establish, maintain, and carry out a positive continuing program of specific practices designed to ensure equal opportunity and nondiscrimination in every aspect of station employment policy and practice. Under the terms of its program, a station shall:
- (1) Define the responsibility of each level of management to ensure vigorous enforcement of its policy of equal opportunity, and establish a procedure to review and control managerial and supervisory performance;
- (2) Inform its employees and recognized employee organizations of the equal employment opportunity policy and program and enlist their cooperation;
- (3) Communicate its equal employment opportunity policy and program and its employment needs to sources of qualified applicants without regard to race, color, religion, national origin, or sex, and solicit their recruitment assistance on a continuing basis;
- (4) Conduct a continuing program to exclude all unlawful forms of prejudice or discrimination based upon race, color, religion, national origin, or sex from its personnel policies and practices and working conditions; and
- (5) Conduct a continuing review of job structure and employment practices and adopt positive recruitment, job design, and other measures needed to ensure genuine equality of opportunity to participate fully in all organizational units, occupations, and levels of responsibility.
- (c) Specific EEO program requirements. Under the terms of its program, a station employment unit must:
- (1) Recruit for every full-time job vacancy in its operation. A job filled by an internal promotion is not considered a vacancy for which recruitment is necessary. Religious radio broadcasters who establish religious affiliation as a qualification for a job position are not required to comply with these recruitment requirements with respect to that job position or positions, but will be expected to make reasonable, good faith efforts to recruit applicants who are qualified based on their religious affiliation. Nothing in this section shall be interpreted to require a broadcaster to grant preferential treatment to any individual or group based on race, color, national origin, religion, or gender.

- (i) A station employment unit shall use recruitment sources for each vacancy sufficient in its reasonable, good faith judgment to widely disseminate information concerning the vacancy.
- (ii) In addition to such recruitment sources, a station employment unit shall provide notification of each full-time vacancy to any organization that distributes information about employment opportunities to job seekers or refers job seekers to employers, upon request by such organization. To be entitled to notice of vacancies, the requesting organization must provide the station employment unit with its name, mailing address, email address (if applicable), telephone number, and contact person, and identify the category or categories of vacancies of which it requests notice. (An organization may request notice of all vacancies).
- (2) Engage in at least three (if the station employment unit has more than ten full-time employees and is not located in a smaller market) or two (if it has five to ten full-time employees and/or is located entirely in a smaller market) of the following initiatives during each two-year period beginning with the date stations in the station employment unit are required to file renewal applications, or the second, fourth or sixth anniversaries of that date. A station employment unit having five to ten full-time employees and/or located entirely in a smaller market may satisfy its obligations under this subparagraph by engaging in initiatives specified in subparagraph (2) or (3).
- (i) Participation in at least four job fairs by station personnel who have substantial responsibility in the making of hiring decisions;
 - (ii) Hosting of at least one job fair;
- (iii) Co-sponsoring at least one job fair with organizations in the business and professional community whose membership includes substantial participation of women and minorities;
- (iv) Participation in at least four events sponsored by organizations representing groups present in the community interested in broadcast employment issues, including conventions, career days, workshops, and similar activities;
- (v) Establishment of an internship program designed to assist members of the community to acquire skills needed for broadcast employment;
- (vi) Participation in job banks, Internet programs, and other programs designed to promote outreach generally (i.e., that are not primarily directed to providing notification of specific job vacancies);
- (vii) Participation in scholarship programs designed to assist students interested in pursuing a career in broadcasting;

(viii) Participation in at least four events or programs sponsored by educational institutions relating to career opportunities in broadcasting;

(ix) Sponsorship of at least two events in the community designed to inform and educate members of the public as to employment opportunities in broadcasting;

could qualify them for higher level positions;¶

(ix) Establishment of a mentoring program for station personnel;

Deleted: (viii) Establishment of training programs designed to enable station personnel to acquire skills that

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(x) Listing of each upper-level category opening in a job bank or newsletter of media trade groups whose membership includes substantial participation of women and	De	leted: ii
minorities;		
(xi) Provision of assistance to unaffiliated non-profit entities in the maintenance of	De	leted: iii
web sites that provide counseling on the process of searching for broadcast employment and/or other career development assistance pertinent to broadcasting;		
		leted: (xiv) Provision of training to
t		hagement level personnel as to hods of ensuring equal employment
(xii) Provision of training to personnel of unaffiliated non-profit organizations	opp	ortunity and preventing
interested in broadcast employment opportunities that would enable them to better refer	`	*
job candidates for broadcast positions;	\vdash	leted: v
(xiii) Participation in other activities designed by the station employment unit	De	leted: vi
reasonably calculated to further the goal of disseminating information as to employment		
opportunities in broadcasting to job candidates who might otherwise be unaware of such		
opportunities.		
(3) Engage in at least three (if the station employment unit has more than ten full-time		
employees and is not located in a smaller market) of the following initiatives during each		
two-year period beginning with the date stations in the station employment unit are		
required to file renewal applications, or the second, fourth or sixth anniversaries of that		
date.		
(i) Establish or participate in formal in-service training and professional development		
programs designed to enable station personnel to acquire skills that could qualify them		
for higher level positions;		
(ii) Establish or participate in a formal mentoring program for station personnel;		
(iii) Provide or participate in training of management level personnel, as well as		
employees, as to methods of ensuring equal employment opportunity and preventing		
discrimination;		
(iv) Establishment of a corporate-level diversity committee with a local station	Da	latad. fi
component; (v) Cooperation with employee affinity groups established by station	<u>De</u>	leted: ¶
personnel;		
(vi) Linking, to internal diversity goals to the extent permitted by law, the		
compensation and benefits afforded to management;		
(vii) Establishing and periodically assessing objective retention and termination		
<u>criteria</u> (4) Analyze its recruitment <u>and career advancement programs</u> on an ongoing	De	leted: ¶
basis to ensure that it is effective in achieving broad outreach to potential applicants and	De	leted: 3
in enhancing career opportunities for employees, and address any problems found as a		
result of its analysis.		
(5) Periodically analyze measures taken to:	De	leted: 4
(i) Disseminate the station's equal employment opportunity program to job applicants		
and employees;		

(ii) Review seniority practices to ensure that such practices are nondiscriminatory;

- (iii) Examine rates of pay and fringe benefits for employees having the same duties, and eliminate any inequities based upon race, national origin, color, religion, or sex discrimination;
- (iv) Utilize media for recruitment purposes in a manner that will contain no indication, either explicit or implicit, of a preference for one race, national origin, color, religion or sex over another;
- (v) Ensure that promotions to positions of greater responsibility are made in a nondiscriminatory manner;
- (vi) Where union agreements exist, cooperate with the union or unions in the development of programs to ensure all persons of equal opportunity for employment, irrespective of race, national origin, color, religion, or sex, and include an effective nondiscrimination clause in new or renegotiated union agreements; and
- (vii) Avoid the use of selection techniques or tests that have the effect of discriminating against any person based on race, national origin, color, religion, or sex.
- (6) Retain records to document that it has satisfied the requirements of paragraphs (c)(1) (2) and (3) of this section. Such records, which may be maintained in an electronic format, shall be retained until after grant of the renewal application for the term during which the vacancy was filled or the initiative occurred. Such records need not be submitted to the FCC unless specifically requested. The following records shall be maintained:
- (i) Listings of all full-time job vacancies filled by the station employment unit, identified by job title;
- (ii) For each such vacancy, the recruitment sources utilized to fill the vacancy (including, if applicable, organizations entitled to notification pursuant to paragraph (c)(1)(ii) of this section, which should be separately identified), identified by name, address, contact person and telephone number;
- (iii) Dated copies of all advertisements, bulletins, letters, faxes, e-mails, or other communications announcing vacancies;
- (iv) Documentation necessary to demonstrate performance of the initiatives required by paragraphs (c)(2) and c)(3) of this section, including sufficient information to fully disclose the nature of the initiative and the scope of the station's participation, including the station personnel involved;
- (v) The total number of interviewees for each vacancy and the referral source for each interviewee; and
- (vi) The date each vacancy was filled and the recruitment source that referred the hiree.
- (7) Annually, on the anniversary of the date a station is due to file its renewal application, the station shall place in its public file, maintained pursuant to ß 73.3526 or ß 73.3527, and on its web site, if it has one, an EEO public file report containing the following information (although if any broadcast licensee acquires a station pursuant to FCC Form 314 or FCC Form 315 during the twelve months covered by the EEO public

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file report, its EEO public file report shall cover the period starting with the date it acquired the station):

- (i) A list of all full-time vacancies filled by the station's employment unit during the preceding year, identified by job title;
- (ii) For each such vacancy, the recruitment source(s) utilized to fill the vacancy (including, if applicable, organizations entitled to notification pursuant to paragraph (c)(1)(ii) of this section, which should be separately identified), identified by name, address, contact person and telephone number;
- (iii) The recruitment source that referred the hiree for each full-time vacancy during the preceding year;
- (iv) Data reflecting the total number of persons interviewed for full-time vacancies during the preceding year and the total number of interviewees referred by each recruitment source utilized in connection with such vacancies; and
- (v) A list and brief description of initiatives undertaken pursuant to paragraphs (c)(2) and (c)(3) of this section during the preceding year.
- (d) Small Station Exemption. The provisions of paragraphs (b) and (c) of this section shall not apply to station employment units that have fewer than five full-time employees.
 - (e) Definitions. For the purposes of this rule:
- (1) A full-time employee is a permanent employee whose regular work schedule is 30 hours per week or more.
- (2) A station employment unit is a station or a group of commonly owned stations in the same market that share at least one employee.
- (3) A smaller market includes metropolitan areas as defined by the Office of Management and Budget with a population of fewer than 250,000 persons and areas outside of all metropolitan areas as defined by the Office of Management and Budget.
- (f) Enforcement. The following provisions apply to employment activity concerning full-time positions at each broadcast station employment unit (defined in this part) employing five or more persons in full-time positions, except where noted.
- (1) All broadcast stations, including those that are part of an employment unit with fewer than five full-time employees, shall file a Broadcast Equal Employment Opportunity Program Report (Form 396) with their renewal application. Form 396 is filed on the date the station is due to file its application for renewal of license. If a broadcast licensee acquires a station pursuant to FCC Form 314 or FCC Form 315 during the period that is to form the basis for the Form 396, information provided on its Form 396 should cover the licensee's EEO recruitment activity during the period starting with the date it acquired the station. Stations are required to maintain a copy of their Form 396 in the station's public file in accordance with the provisions of ß ß 73.3526 and 73.3527.
- (2) The Commission will conduct a mid-term review of the employment practices of each broadcast television station and each radio station that is part of an employment unit of more than ten full-time employees four years following the station's most recent

license expiration date as specified in ß 73.1020. Each such licensee is required to file with the Commission the Broadcast Mid-Term Report (FCC Form 397) four months prior to that date. If a broadcast licensee acquires a station pursuant to FCC Form 314 or FCC Form 315 during the period that is to form the basis for the Form 397, its Report should cover the licensee's EEO recruitment activity during the period starting with the date it acquired the station.

- (3) If a station is subject to a time brokerage agreement, the licensee shall file Forms 396, Forms 397, and EEO public file reports concerning only its own recruitment activity. If a licensee is a broker of another station or stations, the licensee-broker shall include its recruitment activity for the brokered station(s) in determining the bases of Forms 396, Forms 397 and the EEO public file reports for its own station. If a licensee-broker owns more than one station, it shall include its recruitment activity for the brokered station in the Forms 396, Forms 397, and EEO public file reports filed for its own station that is most closely affiliated with, and in the same market as, the brokered station. If a licensee-broker does not own a station in the same market as the brokered station, then it shall include its recruitment activity for the brokered station in the Forms 396, Forms 397, and EEO public file reports filed for its own station that is geographically closest to the brokered station.
- (4) Broadcast stations subject to this section shall maintain records of their recruitment activity necessary to demonstrate that they are in compliance with the EEO rule. Stations shall ensure that they maintain records sufficient to verify the accuracy of information provided in Forms 396, Forms 397, and EEO public file reports. To determine compliance with the EEO rule, the Commission may conduct inquiries of licensees at random or if it has evidence of a possible violation of the EEO rule. In addition, the Commission will conduct random audits. Specifically, each year approximately five percent of all licensees in the television and radio services will be randomly selected for audit, ensuring that, even though the number of radio licensees is significantly larger than television licensees, both services are represented in the audit process. Upon request, stations shall make records available to the Commission for its review.
- (5) The public may file complaints throughout the license term based on a station's Form 397 or the contents of a station's public file. Provisions concerning filing, withdrawing, or non-filing of informal objections or petitions to deny license renewal, assignment, or transfer applications are delineated in ß ß 73.3584 and 73.3587-3589 of the Commission's rules.
- (g) Sanctions and Remedies. The Commission may issue appropriate sanctions and remedies for any violation of this rule.